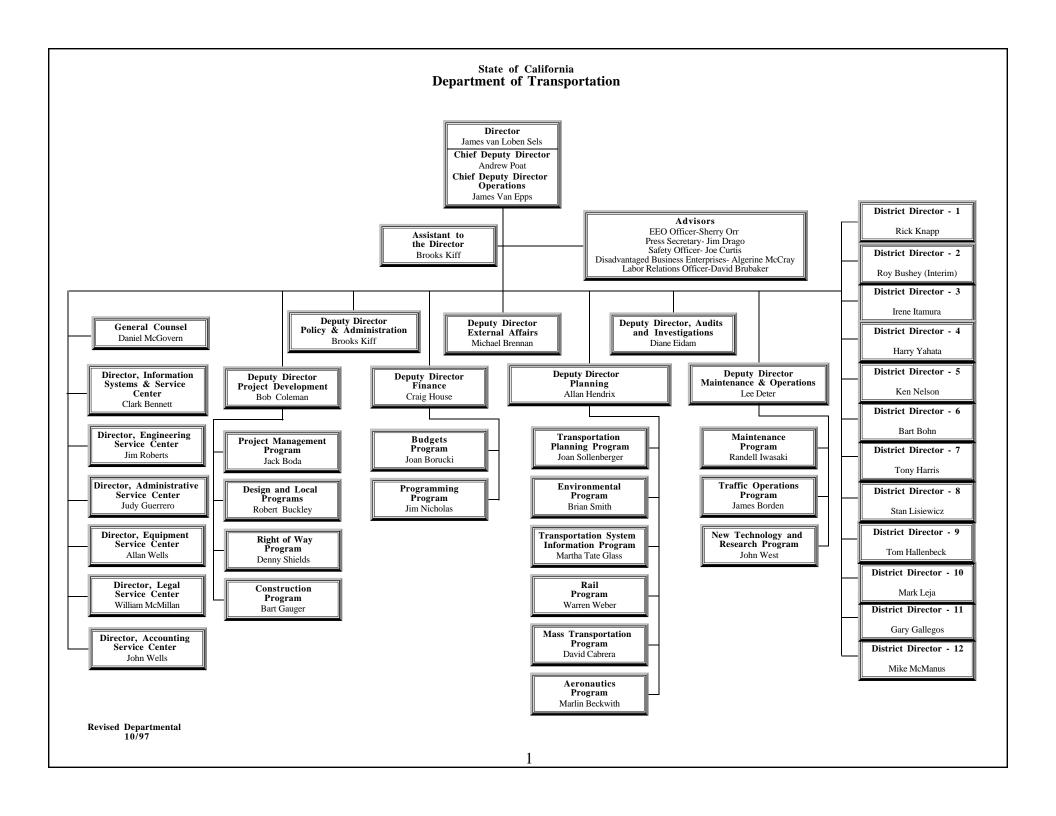


# FUNCTIONAL DIRECTORY October 1997

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## **Audits & Investigations**

### **Audits & Investigations**

Diane Eidam (916) 653-8899

# **External Audits**

Maura Twomey (916) 653-9189

- Perform financial and compliance audits of contracts with external entites
- Review and approve cost allocation plans for external entities within assigned responsibility under contract with Caltrans
- Review single audits of public entities receiving financial assistance from the Department
- Provide special audits of external entities as requested by departmental managers

#### **Internal Audits**

Carl Brust (916) 653-8935

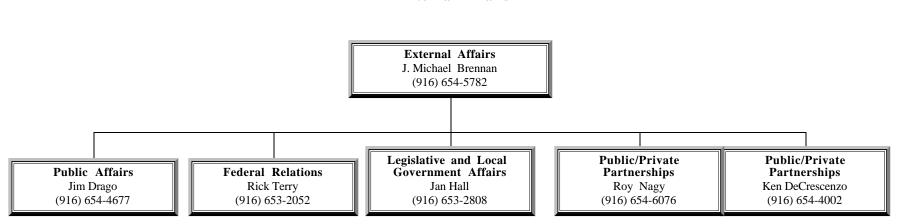
- Conduct legislatively required audits of accounting and contracting activities
- Coordinate and monitor audit activity performed by external audit agencies
- Provide special audit coverage requested by departmental managers

## Investigations

Faye Williams (916) 653-9211

- Conduct investigations of Title VI and VII complaints as mandated by law
- Perform administrative investigations and provide feedback to the Directorate

#### **External Affairs**



- Serve as Department's Press Secretary
- Gather and disseminate public information regarding Caltrans
- Advise the Directorate on media relations
- Prepare and disseminate news releases and fact sheets for public consumption
- Develop public presentation material for the Director and other Caltrans staff
- Provides program direction for District Public Information Officers

- Advocate the Administration's transportation interests to the California Congressional Delegation
- · Monitor Congressional activity
- Analyze pending legislaltion relating to transportation and recommend positions for the Department
- Advocate the Department's position on State legislation
- Respond to inquiries from legislators, legislative staff and local government officials
- Develop legislative proposals, seek authors and work to secure passage of those proposals
- Coordinate with other state and local transportation interests

- Public/Private Partnership development
- NAFTA issue resolution
- Privatization/South Western Border Alliance coordination
- Spaceport office

- Transportation Finance Bank Development and Implementation
- Innovative finance and revenue policy development
- Coordinate with metropolitan Planning Organization and Regional Transportation Planning Agencies

### **Budgets**

Budgets Joan Borucki (916) 654-4556

#### Capital Budgeting Norma Ortega

Norma Ortega (916) 657-5033

- Prepare allocations and financial reports for the CTC
- Prepare Governor's Budget for capital and local programs
- Primary contact and advisory for capital and local programs budgets and CTC issues
- Provide financial management for bond implementation
- Cash management
- Financial analysis and scenarios

## Support Budget Management

Robert Boriskin (916) 654-3316

- Prepare Governor's Budget
- Primary contact for Legislative Analyst Office and Department of Finance
- Review Budget Change Proposals, Section 28s and bill analysis
- Prepare allocations and monitor expenditures
- Provide consultation to the Directorate and Program on support budget issues

## Federal Resources

Dick Petrie (916) 654-3043

- Assure that Federal resources are managed efficiently
- Authorize Federal funding for scheduled projects
- Implement inovative federal funding solutions

#### **Programming**

**Programming**Jim Nicholas
(916) 654-4013

# **Special Studies & State Programming Documents**

Wayne Lewis (916) 654-4587

- Project Manager for programming documents-STIP, PSTIP, SHOPP, TSM, TCI
- Fund Estimates-County minimums
- Provide Programming advice for statutes and guidelines

# Capital Outlay Management Bill Wilkinson

(916) 654-4327

- Manage the Capital Outlay Program
- Programming advice and consulation in preparation of various programming documents - STIP, SHOPP, TSM, TCI, TBF, Aeronautics and Prop. 116
- Prepare Capital Outlay Cash Management Forcast
- Prepare requests for Supplemental Allocations for submittal to the CTC

### **Programs Management**

Garland Hagen (916) 654-2983

- Prepare annual statewide apportionment of Regional Surface Transportation Program funds and Congestion Mitigation Air Quality (CMAQ) funds to regional agencies
- Manage the CMAQ Program
- Liaison for Federal programming issues with Federal Highway Administration, Federal Transit Administration and Metropolitan Planning Organizations
- Develop and maintain the data bases and documents to transportation programming decisions made by the CTC and the Department (STIP, SHOPP,TSM Programs)

#### California Transportation Commission Liaison

Steve Maller (916) 654-2503

- Prepare all items proposed by the Department for the CTC meeting agenda
- Represent Department in dealings with CTC Commissioners and staff

#### Maintenance

Maintenance Randell Iwasaki (916) 654-5849

#### Roadside Maintenance Doug Boyd (916) 654-5784

- Program advisor for roadside maintenance
- · Manage grafitti removal
- Manage Adopt- A- Highway Program
- Maintenance program/Landscape Architecture liaison
- · Lands & Buildings
- · NPDES Compliance (Storm Water)

#### Roadway Maintenance Larry Orcutt (916) 654-5784

- Pavement Management System
- Pavement Condition Survey
- Program advisor on: Roadbed maintenance; Electrical and traffic guidance maintenance; Roadway rehabilitation; Major damage restoration: Maintenance worker access; and Protective betterments

#### Radio, Engineering & Mtce Gary Adams (916) 654-3102

- Caltrans Radio, Systems engineering Design
- Radio communications projects/HARs, MW, Radio, FCC Satellite, Facilites Management, DGS Coordination

#### Business Plan & Performance Ann Evans (916) 654-6911

- · Business Planning
- Program Resource Management
- · Performance Measures
- Strategic Planning

#### District Liaison

Sheree Edwards (916) 654-2456 Mike Evans (916) 654-3570

- Provide technical assistance and special expertise to Districts
- Track District Accomplishment of Maintenance Goals
- Conduct level of Service & Major Maintenance Reviews
- Manage MPYE Contracts

# Mtce. Equip. & Emergency Ops. Dale Ten Broeck (916) 654-3102

- HQ Communication Center Operations
- Caltrans Emergency Operations Center
- Caltrans Highway Information Network (CHIN) and Internet
- Maintenance Equipment Training Academy (META)
- · Field operations & Safety
- · Equipment Management
- Hazardous Material Spills

# Mgmt. & Monitoring David Hori (916) 654-3678

- Coordinate statewide staffing plans and organizational development
- Manage all administrative functions for Maintenance Program
- Manage Maintenance Program Payroll and human resources systems changes
- Act as consultant on all Personnel and Labor Relations Issues

#### IMMS Project & Special Studies Kris Kuhl (916) 654-5789

- Consultant Contract Manager on the IMMS Project
- Special Studies
- Snow removal & storm response

#### New Technology and Research Program

New Technology and Research Program

John West (916) 654-8877

#### Research

Wes Lum (916) 654-9776

- Federally funded State Planning and Research Program, (SP&R), Part 2, Research; program development and management
- National Programs Coordination, TRB, NCHRP, Pooled Funded studies, AASHTO, and university studies within IISTPS and UCTC
- Pavement and other facilities related research including: Environmental work; Geotechnical investigations; Crash testing and Performance Specifications research

#### Advanced Highway Hamed Benouar

(916) 654-9768

- Vehicle Guidance Control & Automated Highway Systems
- Advanced Highway
   Maintenance and Construction
   Technology
- PATH Program Management
- National Automated Highway Systems Consortium Activities

#### Advanced Transportation Management & Planning

Pat Conroy (916) 654-8220

- Advanced Public Transportation Systems
- Transportation Management Systems
- Traveler information Systems
- Early Deployment Plans
- Field Operational Tests
- Good Movement/Intermodal
- · Air/High Speed Ground
- So CA Priortiy Corridor

#### **Customer Services**

Pete Zaniewski (916) 654-9873

- Marketing
- Public Information
- Defense Conversion
- Administration of a non-profit organization
- Education and Outreach
- Consensus Building
- ITS AMERICA Liaison

### **Management Services**

Dale Shawhan (916) 654-7381

- Contract Mgmt. & Project Tracking
- Resource Mgmt. & Budget Liaison
- Personnel & AA Liaison
- Safety
- Facilities & Building Operations

# Strategic Program Planning & Analysis

Jay Riley (916) 654-7654

- Strategic Plan
- Program Plan
- Business Plan
- Legal & Institutional Issues
- Policy Analysis
- Goods Movement/Intermodal
- Legislation Review/Analysis
- Federal Funding Opportunities

#### Systems Interoperability, Technology Transfer &

Ramez Gerges (805) 568-1252

- Electronic System Research (testing, demonstration & deployment support)
- Standards & Protocols
- Systems Architecture
- Systems Engineering & Intergration
- Communication Systems Interoperability
- Computer Systems
- Advanced Vehicle Safety Systems

#### Automated Highway Systems Planning & Development

Theresa Quinlan (916) 654-9873 (810) 816-3409

- Develop Deployment Plans for automated Highway Systems (AHS) in California
- Management of the National Automated Highway System Consortium (NAHSC) Test and Demonstration

#### **Traffic Operations**

Traffic Operations
James B. Borden
(916) 654-2352

# Electrical Systems Jeff McCrea (916) 654-4949

- Develop and monitor standards for eletrical and electronic systems
- Develop and monitor software programs and designs hardware for electronic traffic control

### **Management Services**

Dick Eckert (916) 654-6679

- Maintain the Traffic Operations Management Information System (TOMIS)
- Resource management and budget liaison

# Signs, Delineation & Technical Support

Gerry Meis (916) 654-4551

- Establish and coordinate statewide sign inventory
- Manage Multidisciplinary Accident Investigation Teams

# Traffic Operational Systems

Wayne Henley (916) 654-6246

- Develop, coordinate and monitor Transportation Management Center (TMC) planning and operation
- Develop policies and guidelines for traffic management systems

#### Traffic Safety Program & Research Kim Nystrom

(916) 654-4974

- Manage the Traffic Safety Improvement Program
- Develop standards for highway safety systems
- Serve as Director's staff on AASHTO and TRB Safety Committees
- Operate and maintain the automated Traffic Accident Survelliane and Analysis System (TASAS)
- Update and monitor the Highway Data Base (HDB)

#### District Liaison

William Hoversten (916) 654-4555 Alex Kennedy (916) 653-0096 Phil Jang (916) 654-7138

- Functional management liaison of traffic engineering and operational work progress in assigned Districts
- Assure application of uniform standards and practices

# **Commercial Vehicle Operations & Permits**

Asif Haq (916) 654-5548

 Develop and Implement policy for encroachment & transportation permits and monitor implementation

#### Highway & Toll Bridge Operations

John Van Berkel (916) 654-5548

- Manage the Operational Improvements, Traffic Systems Management (TMS), Sno-Park and Toll Bridge Programs
- Statewide implementation of Electronic Toll Collection

### Policy & Administration



#### Equal Opportunity Sherry Orr (916) 654-3152

- Conduct informal investigations
- Establish and monitor departmental guidelines, goals & timetables
- EEO and ADA policy
- Internal Communications

# Program Evaluation & Analysis Mary Ann Dixon

Mary Ann Dixon (916) 654-4227

- Manage the Department's triennial strategic planning process (business plans, performance measures)
- Program evaluations
- Policy formulation analysis
- Develop new strategic direction and policies
- Conduct research and develop innovative business practices

### Quality

Sam Hassoun (916) 654-3453

- Develop Quality Plan
- Facilitate implementation and reward Quality activities

# Administration Program Budgets

David Smith (916) 654-3084

- Develop and recommend budget strategies
- Prepare annual budget plan
- Prepare management monitoring reports

#### Aeronautics

#### Aeronautics Marlin Beckwith (916) 654-5470

#### Airports

Elizabeth Eskridge (916) 653-9603

- Conduct public use of airport and heliport safety and permit compliance inspections
- Under contract, inspect specified airports and update Federal Aviation Administration (FAA) Master Record safety records
- · Assist airport management in complying with State and Federal laws & regulations
- Process airport and heliport permits & maintain inventory of airport data
- Evaluate proposed school sites (near airports for safety and compatibility
- · Inspect helicopter landing sites (near schools) for safety
- Review decisions of utilities to not mark overhead power lines, per appeal procedures

#### **Aviation Program** Mike Farmer

(916)654-5174

- · Provide grants and loans to airports for capital improvement projects
- Publish Aeronautics newletter
- Administer operating and capital budgets
- · Analyze and monitor federal and State aviation legislation
- Develop and implement an aviation awareness/education program
- · Analyze impact of aviation on State's economy
- Monitor air service development program and assist communities needing air service
- Review & comment on environmental documents affecting airports/heliports
- Support all administrative activities

#### **Aviation Planning**

Nancy Benjamin (916) 323-4067

- · Develop California Aviation System Plan (CASP) to assess current and future aviation needs & implementation
- · Participate in development of federal planning policies and develop State aviation planning policies
- · Coordinate intermodal planning and regional aviation system planning
- Provide liaison with New Technology Program and other agencies concerning aviation-related research activities
- · Resource for aviation statistics
- Facilitate resolution of air quality issues affecting airports and airport users

#### **Technical Services**

Robert Moore

(916) 654-3775

- · Provide engineering assistance to local governments on airport capital improvement projects under the California Aid to Airports Program
- · Maintain and update the Airport Pavement Management System (APMS) which identifies needs & estimates capital outlay cost
- Develop statewide Capital Improvement Program (CIP) for aviation needs
- Administer the California Airport Noise regulations to mitigate noise impacts on neighboring communities
- · Publish Planning Guidelines for airport land use plans; review & comment on submitted plans
- Provide engineering advice & assistance internally for various programs
- Produce State Aeronautical Chart

#### **Environmental**

Environmental Brian J. Smith (916) 653-7136

# **Environmental Management**Bob Giess

Bob Gless (916) 653-7876

- Manage and update the Environmental Manual
- Develop, maintain and administer program policy and procedure
- Legislative analysis
- · Environmental liaison with CTC

### **Hazardous Waste Management**

Gary Winters (916) 653-7466

- Administer the Hazardous Materials Management Program and Leaking Underground Tank Program; develop program policy and procedure
- Develop and administer SHOPP Program for non-project hazardous waste investigations and remediation
- Conduct specialized hazardous waste investigations
- Develop and administer the statewide contracts for hazardous waste investigations and statewide A&E contracts for hazardous waste remediation design

#### Cultural Studies Barbara McDonnell

Barbara McDonnel (916) 653-7946

- Prepare archaeological, architectural history, and community impact and studies
- Develop and maintain Cultural Resources and Socioeconomic Volumes of the Environmental Handbook
- Provide Statewide Native American Coordination
- Provide expertise in the management of historic properties

#### **Environmental Engineering**

Steve Borroum (916) 653-7396

- Administer the federally mandated contracts for air quality, noise abatement, water quality and energy studies programs
- Manage environmental portion of the State Planning and Research Program

### Biology and Technical Assistance

Glen Rosander (916) 653-7236

- Administer regional "Biological Pools"
- Develop and maintain Biological Volume of the Environmental Handbook
- Prepare biological studies and assessments

Environmental Program Administration Susan Wells (916) 653-7037

- Resource Manager for Program
- Administer Program personnel matters

### **Mass Transportation**

Mass Transportation
David Cabrera
(916) 654-3546

#### Transit Resource John James (916) 654-9777

- Develop & maintain transit projects, transit information library & transit services database
- Manage Rural Transit Assistance Program
- Develop and maintain internet pages
- Develop & Manage Transit Management training

# Program Development

Jim Conant (916) 654-9842

- Prepare annual transit Capital Improvement program recommendation
- Plan, develop and evaluate programs & Projects
- Administer Transportation Development Act

# **Transit Policy**Gale Ogawa (916) 654-9979

- Initiate Special Studies/Projects
- Develop transit Policy issues
- Legislative Analysis

# Specialized Transit & Procurement

Ralph Caudillo (916) 654-9770

- Manage the FTA Eldery & Handicapped section 5310 Program
- Mangae the Paratransit Vehicle and Equipment Procurement Program

# Grant Programming & Allocation & Management

State: Roselina Martinez, 654-9446 Federal: Joyce Parks, 654-8655

- Develop and manage Federal grants for unurbanized transit Funding
- Gather and disseminate information on ADA, Drug & Alcohol Testing and Labor compliance
- Review Grant applications
- Process allocations request and fund transfer agreements

#### **Transportation Planning**

# Transportation Planning

Joan Sollenberger (916) 653-1818

#### Goods Movement & Economics Richard Nordahl (916) 653-0426 Bill Felts (916) 653-0507

- Goods movement strategy and policy and analysis
- Goods movement system facilities studies
- Goods movement planning tools development and trends reporting
- Partnership development-support of The Statewide Intermodal Goods Movement Advisory Committee,
- Economic and financial impact analysis and research

#### **Advanced System Planning**

Patricia Weston (916) 653-1551

- · Statewide system planning
- Intergovernmental review/CEQA
- Intermodal Transportation Management System
- Computer Support

### State & Regional Planning

Tremain Downey (916) 653-3362

- Regional plan quidance and coordination
- California Transportation Plan
- State and Regional Planning policy
- Transportation planning funds

# Corporate Program Management and Support

Olin Woods (916) 653-8957

- Corporate Program Management
- Planning Program Support
- District liaison for Planning Program
- State planning and Research Program Management
- 40 Program Budget projections and expenditures monitoring
- Core Business Plans
- Planning Staff Development

# Transportation Economics Kazem Attaran

(916) 653-0709

- Project life cycles benefit /cost analysis
- Transportation funding/financing
- Economic impact assessment and analysis
- State and national economic research

#### Transportation Policy Analysis

Reza Navai (916) 653-3424

- Transportation policy analysis, evaluation, and research
- Transportation financing, pricing, and market based measures
- Transportation energy alternative fuels, and advanced technolgy
- Major metropolitan transportation investment studies (MIS)
- State and national transportation/Land use planning research



Rail
Warren Weber
(916) 654-2944

#### Intercity Rail Program Warren Weber (916) 654-2944

• Contract with Amtrak for train and bus services

- Market intercity rail and feeder bus services
- Develop capital projects and program funds

## **Intercity Rail Projects**

Vacant (916) 654-6534

- Analyze capital project needs for intercity rail and feeder bus services
- Prioritize projects for State funding
- Implement intercity rail service improvements with local agencies, Amtrak, railroad companies
- Coordinate joint usage of track by local and intercity passenger rail services
- Construct, rehabilitate or improve intercity rail station facilities through contract

## Rail Equipment

William D. Bronte (916) 654-6542

- Manage procurement of rail passenger cars & locomotives
- Monitor operation and maintenance of equipment and warranty plan implementation

#### **Transportation System Information Program**

# **Transportation System Information Program**Martha J. Tate-Glass (916) 654-6228

# Travel Forecasting and Anaylsis Norman Roy (916) 654-4702

- Provides technical and analytical services related to transportation data collection activities and the Census Transportation Planning Package (CTPP)
- Develops and implements an intergrated transp. system network (TSN) that will support the corportate database
- Certifies maintained public road mileage and manages the Highway Performance Monitoring System (HPMS)
- Develops, maintains, and operates statewide travel demand and air quality models
- Produces statewide vehicle miles traveled and fuel forecast reports annually

#### Highway System Engineering Omar Pertel

(916) 654-5156

- Provides technical and analytical studies and reports on highway systems and related transportation systems
- Provides review, analysis and proposals of legislation for federal and State highway programs
- Manages the National Highway System (NHS) within California; manages Legislative route numbering and State, U.S. and Interstate sign route numbering
- Publishes current maps: State
   Highway map, maps of functionally
   classified roads in the California Road
   System (CRS): Lifeline Routes, NHS,
   F&E system, District Boundary maps;
- Recommends relinquishment of highways superseded by route relocation;
- Responsible for traversable highways status and adoption by the California Transportation Commission (CTC)

# GIS & Data Management Dottie Odell

(916) 654-3995

- Manages implementation of statewide Georgraphic Information System Coordinates AASHTO Electronic Information System
- Coordinates preparation and submittal of Federal and other required Statistical Reports
- Reviews and analyzes federal legislative proposals for the reauthorization of the nation's Transportation Act which provides federal fund apportionments to states.

#### Multmodal Trans. System Perf. Measure Study

John Wolf (916) 654-2627

 Completes the required transportation performance measures module for the California Transportation Plan 1998 update

#### Construction

#### Construction

Bart Gauger (916) 654-2157

## Construction Oversight & Claims

Gene Mallette (916) 654-3801

- Data management on the Construction Program from RTL (ready to list) milestone to final estimate
- Produce management reports for Construction Program
- Contract claims resolution

#### **District Coordinators**

Jon Tapping - 654-2359 Farrian Smith - 654-4965 Jerry Martin - 654-4334 Vern Jones - 654-5071

- Oversight to ensure that District contract administration activities are performed in compliance
- Advise Districts of corporate interpretation of specifications and evaluate changes
- Advise Districts of claim determination and co-approve claim settlements up to \$100,000
- Recommend final disposition of claims to the Manager, Construction Program on claims larger than \$100,000

# **Program Policy**Joe Dobrowolski

(916) 654-4352

- Conduct statewide Construction safety reviews and set Safety policy
- Set contract administrative policies; update manuals and distribute procedure changes
- Review and approve Contract Change Orders (CCOs)
- Provide guidance to Local Assistance, Construction
- Develop and set guides for Construction engineering automation
- Establish rental and wage rates for extra work
- Statewide guidance and approval of Labor Complaince cases and policy
- QC/QA implementation

#### **Project Management**

Project Management Jack Boda (916) 654-2494

## Project Management Manuals

Pete Doljanin (916) 654-2468

- Write/edit section 1 of PM Manual and subsidiary documents
- Coordinate policy/procedures input to PM Manual
- Publish and distribute PM Manual (Internet and Hard copy)
- Develop and publish manual updates to include new policies and procedures

# Process Mgmt., Process Improvement Jeff Funk (916) 653-3718

- Develop and improve procedures for project management continuous improvement
- Coordinate Program's communications network for addressing project management issues in districts/service center through: single focal point (SFP) forum Statewide Project Management Improvement Team (SPMIT)
- Provide support to resolve A &E procurement and contract issues

## Program Resource & Mgmt Support

Ileen Jellison (916) 654-2227

- Develop and monitor Capital Outlay Support and Local Assistance Allocations- statewide
- Monitor PYs and operating expense Liaison for Personnel, exams, training and safety
- Maintain Director's tracking Report for Contracts

#### Program Mgmt. Support

Terry Murphy (Acting) (916) 654-3865

- Seismic Retrofit Program Manager Monitor & Report on the delivery of
- Programmed Projects (STIP, SHOPP,TSM) Report on capital performance measures
- Coordinate resolution of project delivery issues

### **Project Mgmt Systems Implementation**

Ross Chittenden (916) 654-2395

- Develop and implement program/project management information systems and tools
- Develop methods and procedures to implement project management processes in existing and emerging project management information systems
  - Provide end-user, system support and training for XPM, Project Management Data
- Warehouse, Project Schedule and Control System and future project management information systems.

#### Project Workload & Data Mgmt

Nigel Blampied (916) 654-5395

- Develop capital outlay (COS) workload estimates for current and future years statewide
- Manage project data management and provide COS reports
- Provide guidance to Department on project data, capital support cost and transition of workload development to performance based budgeting

# Project Cost Analysis & Statistics Gregg Magaziner

(916) 654-2942

- Report on Capital Outlay Support (COS) performance measures
- Maintatin statewide COS workload Breakdown Structure (WBS), Resource Breakdown Structure (RBS) and Workload Estimating Norms (WEN) formulas, timelines and workload distributions
- Develop and provide charging practice and project cost management training
- Maintain/update the Engineering Cost Reporting (ECR) system and provide a full range of statistcal/analytical reports to district and headquarters management (including the tracking of cost when projects are split or combined)

#### Right of Way

Right Of Way Denny Shields (916) 654-5075

### **Real Property Services**

Richard Golub (916) 654-6475

- Manage excess lands
- Manage airspace leasing and wireless communication
- Manage rental property held for future projects.

#### Appraisals & Local Progs.

Thomas W. Ryland (916) 654-5051

- Provide policy and oversight of District appraisals
- Approve District work project appraisals over \$500,000
- Provide oversight of local programs and R/W work on State Highway System
- Consultant to CTC on railroad & related valuation/acquisition

# **Project Delivery** D. Gene Mattocks

D. Gene Mattocks (916) 654-3167

- Manage property acquistion for highway projects
- Manage Relocation Assistance Program
- Manage utility relocation
- Manage R/W demolition, and clearance

# Outdoor Advertising (916) 653-2817

Gayla Barker (916) 654-4121

- Manage the Outdoor Advertising Program
- District Evaluations
- Training & Development
- Strategic planning
- Special projects
- Systems Development/Management

Research & Special Projects

Outdoor Advertising

# Planning & Mgmt. Patricia L. Jones

(916) 654-5728

- Develop and monitor the statewide R/W Capital Plan
- Develop and monitor statewide Real Property Services Program budget
- Provide policy and oversight of R/W Planning and Mgmt. activities statewide
- Manage R/W Estimating and Certifications
- Coordinate R/W Project Management activities
- Coordinate R/W federal funds management
- Develop and support R/W information systems
- Manage corporate R/W administrative activities

#### Design and Local Programs

**Design & Local Programs**Bob Buckley (916) 654-3858
Alan Glenn (916) 653-1776

#### CTC Hwy Appearances, Hwy Encroach & Resource Conservation

Terry Abbott (916) 653-0253

- Promote Resource Conservation
- Manage the Encroachment Permit execution process
- Present Resolution of Necessity to CTC
- Manage the FHWA
   Technology Application
   Program

#### State Highway Drainage Design Glenn DeCou (916) 653-1302

- Develop/Maintain drainage design standards, policies & procedures
- Provide Technical assistance to designers on unique or unusual drainage design issue

#### Local Programs, Procedures Development John Garlock (916) 653-3840

- Develop/update procedures for Administering Local Assistance and Special Funded projects
- Manage the process review function for Local Assistance and Special Funded projects

- Local Programs, Program Mgmt. Jim Smith (916) 653-3581
- Develop/issue project eligibility guidelines for all local assistance programs
- Manage fund balance in local assistance programs and monitor project delivery status of local agency projects

#### State Geometric Design Standards Jerry Champa (916) 653-0725

- Establish Department 's design standards, policies, procedures and guidelines for highway facilities and bikeways
- Maintain the Highway Design Manual and Historical Design Standards as liaison to the Legal Program
- Provide technical assistance training and expertise to Districts in the geometric design of projects
- Manage statewide metric conversion effort
- Serve as Department's representative for AASHTO Task Force on Geometric Design

#### State Landscape Architecture Gary Bush (916) 654-4817

 Manage the New Highway Planting & Restoration, Roadside Rest, Transportation Enhancement Activities, Environmental Enchancement & Mitigation and Scenic Highway

Programs

#### State Pavement Structural Section Design

Kevin Herritt (916) 653-3170

- Promote statewide consistency in pavement structural section project development and design
- Develop/maintain pavement structural action design and rehabilitation standards, policies and procedures
- Advisor to Accelaerated Pavement Testing Program (CAL/APT)

#### Local Programs Seismic Retrofit Jack Dye (916) 654-4101

 Manage the Local Programs Seismic Retrofit

#### Local Programs, Project Implementation Herb Reinl (916) 653-3760

- Interpret/approve exceptions to procedures for administering Local Assistance projects
- Develop/process funding agreements with local agencies and FHWA on all local assistance federal aid projects except the railroad grade crossing safety program
- Develop/Process funding agreements with local agencies for State/local Transportation Partnership Program, Traffic systems Management and flexible congestion relief projects

#### State Noise Abatement & Accessibility Design Stds

Vacant (916) 653-6026

- Develop/Maintain design standards for Noise Abatement Facilities
- Serve as liaison with staff in Dept. and other agencies
- Develop/monitor Forest Hwy Improvement Program and Federal Demostration Projects
- Serve as liaison for Public Lands Hwys and Federal Demostration Projects

#### State Prof. Engr. Development & Training Vacant (916) 653-0676

- Manage CTAP and LTAP

  programs
- programs
   Develop, maintain curriculum and administer Prof. Eng. (PE) Academy Oversight and Proj. Mgmt. Academies
- Liaison with Board of Registration and professional committees
- Develop,maintatin licensing requirements for engineers/land surveyors, geologists, etc. in concert with Board of Registration

#### State Project Development Procedures & Quality Improvement

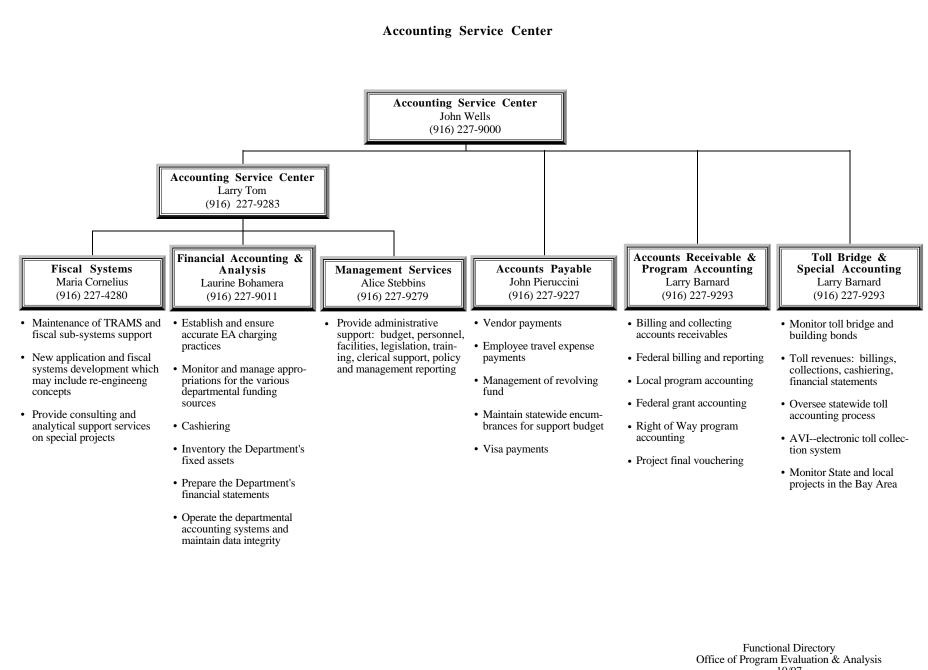
Ray Weiss (916) 653-5876

- Maintain manuals for cooperative agreements and project development procedures & approve Freeway Mgmts
- Develop/maintatin policy & procedures for projects development process
- Maintatin Liaison with Districts & Develop reports on route matters to CTC
- Develop/coordinate the Dept's Value Analysis Program

#### **District Coordinators**

Woody Woodruff- 653-5917 Tim Craggs- 653-1027 Ron Nelson- 653-3866 Mike Thomas- 653-5220 Daniel McElhinney- 653-3420

 Provide close communication between Headquarters and the District to facilitate the project development process



#### **Administrative Service Center**

#### **Administrative Service Center**

Judy Guerrero (916) 227-2646

#### Business & Facilities Mgmt. Steve Alston (916) 227-9750

- Statewide building operations and maintenance
- Manage facility planning, employee parking and vanpool programs
- Manage departmental forms and records, reprographics, audio-visual services, microfilm and library services
- · Statewide security program
- · Departmental emergency program
- Statewide Asset Management of all Caltrans Real Property Assets

#### **Procurement & Contracts**

Jan Smelser (916) 445-3240

- Advertise, bid out, award, draft and execute the Department's service contracts
- · Manage contracts database
- Provide technical expertise to all Caltrans staff on contracting out of services
- Develop policy and procedures for all types of service contracts
- Centralized purchasing of all equipment, materials and supplies for the Department

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#### **Personnel Operations**

Cindy McKim (916) 227-7700

- Assist management in the hiring process and retaining staff
- Document workers' compensation case files
- Maintain personnel records on all employees
- Process payroll and benefits for employees
- Evaluate safety and health hazards and determine the applicability of Cal-OSHA and Uniform Building Code safety and health regulations
- Manage the Employee Assistance Program (EAP)contract

# Training & Management Support

Howard Fish (916) 227-9761

- Register the Department's employees in training classes
- Assist in development of training based on a needs assessment from the Program Managers
- Provide a wide range of adminitrative services for the SC including the budget, position control, organization charts, business plan and other special projects as needed
- Administer Employee Recognition Programs

## Labor Relations

Dave Brubaker (916) 227-2409

- Negotiate new memorandums of understanding with Bargaining Units
- · Grievance handling and resolution
- Represent the Department in Unfair Labor and Arbitration hearings
- Develop and implement policies and procedures for the Department's Drug Testing Program

#### **Engineering Service Center**

Engineering Service Center James E. Roberts (916) 227-8808

Structures John Allison (916) 227-8800

(See chart on following page for details)

#### Office Engineer Kay Griffin (916) 227-6300

- Final preparation and processing of contract plans and Engineer's estimates
- Distribute contract documents, bidders informational materials and provide assistance
- Advertising, bid opening, bid evaluation, awarding and approval functions of the contracting process

#### Management Support Kathy Sansome (916) 227-8747

- · Budget and resource management
- Resource allocation and control
- Personnel transactions and operations

# Earthquake Engineering Jim Gates

(916) 227-8773

Develop seismic design criteria and details

# Business Enterprises Algerine McCray (916) 227-2205

- Perform evaluation of construction contracts for federal compliance (DBE goals)
- Ensure DBE and EEO compliance review per federal requirements
- Manage appeal process

# Materials Engineering & Testing Services

Gene Poch (916) 227-7130

- Specialized laboratory and field testing and inspection services
- Pavement design and rehabilitation issues
- Coordination of new product evaluations and Caltrans Independent Assurance Sampling and Testing Program

# **Structural Foundations**Jim Stout

Jim Stout (916) 227-7004

- Perform seismic, geological and geotechnical investgations and analyses
- Specialized engineering geology services, field instrumentation and pile testing, review of structure foundation reports and geotechnical design reports

# Engineering Technology Hugh Griffin (916) 227-0171

- Develop, establish and maintain surveying standards and procedures
- Provide photogrammetric products for the Department
- Provide management of the statewide CADD project

#### **Engineering Service Center- Structures**

Structures John Allison (916) 227-8800

#### Structures Design

Eldon Davisson (916) 227-8869

- Complete contract plans for bridges and other transportion-related structures
- Mechanical, electrical and wastewater design and services
- Architectural services including estimating and aesthetics

### External Liaison & Support

Mickey Horn (916) 227-8693

- Contract management for consultant PS&E contracts involving structures
- Liaison and technical advice on structure issues with consultants, local agencies and external entities

#### Structure Mtce. & Investigations

Thomas Rut (916) 227-8841

- Conduct federally required, biennial inspections for State and federal highway bridges
- Lead responsibility for the investigation and repair of structures damaged by vehicular collision, fire, flood, earthquake, etc.
- Determine safe load capacity of all highway bridges
- Deliver Plans, Specifications and Estimates for bridge maintenance projects

#### Structure Construction

Ralph Sommariva (916) 227-8585

- · Review constructibility of plans
- Statewide field engineering staff for inspection and administration of structure construction projects
- Staff for construction oversight for structure construction projects funded by others

## Program/Proj. Mgmt & Support

Vacant (916) 227-8865

- Develop, projected workloads based on Program direction and District input
- Develop and publish technical reports and manuals for the ESC
- Develop standards, provide designs and assist others in the design and construction of specialized structures or components
- Produce and review specifications cost estimates and construction time estimates for bridge projects

#### **Equipment Service Center**

#### Equipment Service Center Allan D. Wells (916) 227-9600

# Equipment Engineering & Productivity Robert Daly (916) 227-9608

- Develop technical specifications for all fleet vehicles and equipment
- Provide engineering assistance to Headquarters shop assembly
- Perform quality assurance and acceptance inspection of vehicles and equipment purchased
- Perform engineering analysis of equipment failures and develop corrective action
- Provide mechanical engineering analysis and design support for safety offices

# Fleet Management & Purchasing Dale Phillips (916) 227-9705

- Develop the Equipment Service Center budget, distribute allocated resources and monitor expenditures
- Develop, budget and administer the Equipment Fleet Acquisition and Replacement Program
- Administer the Home Storage Permit Program

#### Parts Management Howard Wiley (916) 227-9704

- Manage fleet parts operations: purchasing, inventories and disposal
- Audit parts purchasing and inventory
- Conduct physical inventory of material and equipment
- Manage the shipping, receiving and licensing of the fleet

#### Field Liaison Harold Webb (916) 227-9714

- Manage safety, preventive maintenance and hazardous waste programs
- Administer Biennial Inspection of Terminals (BIT) program and terminal registration
- Coordinate vehicle smog, equipment abnormal failure and warranty programs
- Develop technical service and operational bulletins
- Coordinate lands and buildings projects

# Equipment Management Systems

Ed Dziuk, Acting (916) 227-9708

- Maintain Equipment Management System
- Administer Service Center's local area networks statewide
- Develop software applications for Service Center

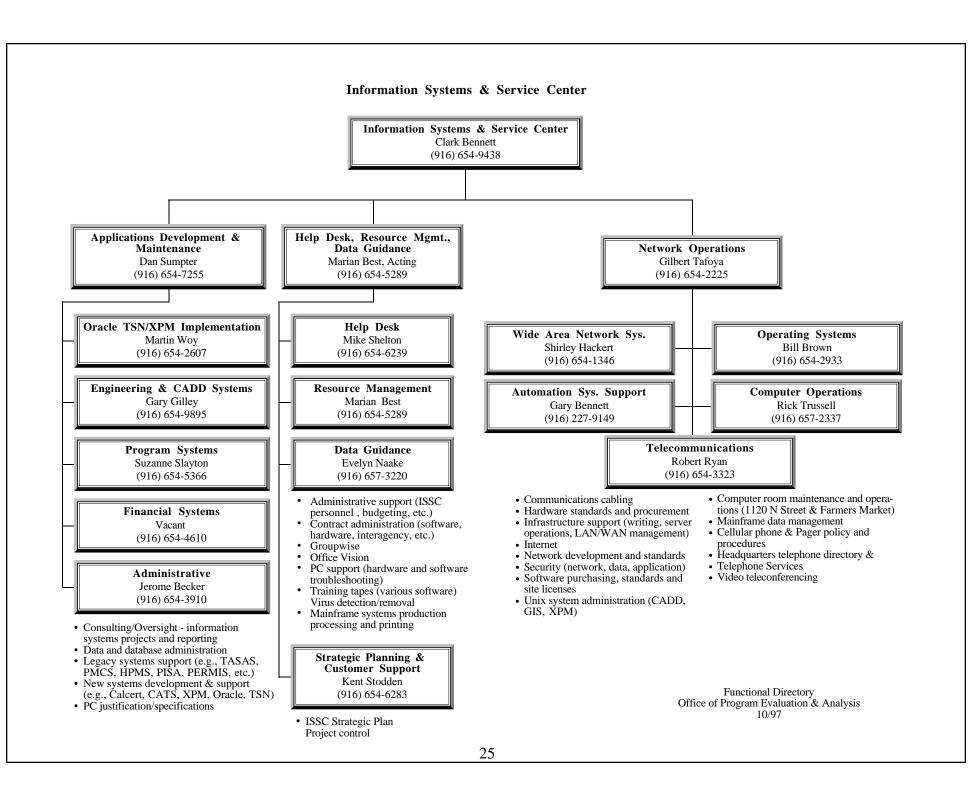
#### **Shop Superintendents**

- 21-J. Cassel (707) 445-6367
- 22-K. Munk (916) 225-3557
- 23-A. Averill (916) 741-4251 24-R. Heiner (510) 614-5973
- 25 G M (005)
- 25-G. May (805) 549-3345
- 26-E. Markussen (209) 488-4187
- 27-B. Gantt (213) 620-3315 28-A. Cajina (909) 383-4025
- 29-V. Billeci (619) 873-3571
- 30-A. Dukeshire (209) 948-7811
- 31-C. Piland (619) 688-6796
- Provide fleet equipment and services to Districts
- Identify and budget fleet units for replacement and surplus sales
- Perform preventative maintenance, service and repair on fleet equipment
- Maintain fleet parts operation: purchase, inventory & disposal of parts and tools

Headquarters Shop (32) Rick Sheasby

(916) 227-9716

- Provide above services for Headquarters functions
- Service and equip new units
- · Fabricate parts & components
- · Assemble fleet equipment
- · Draw bridge repair



#### Legal Service Center

**Legal Service Center** William McMillan (916) 654-4583

 Los Angeles
 David Simmes
 (213) 955-5000

 Sacramento
 Breland Gowan
 (916) 654-5169

 San Diego
 Jeff Joseph
 (619) 654-2412

 San Francisco
 Dan Murphy
 (415) 982-3130

- Public Liability Law:
   General Tort Legal Assistance
   Tort Litigation
   Motor Vehicle Liability Litigation
   Board of Control/Potential Tort Claims
   Damage Recovery/Admiralty/OSHA
   Small Claims
- Real Property Law:
   General Property Management Assistance
   Eminent Domain
   Inverse Condemnation
   Unlawful Detainer/Rent Collection
   General Right of Way Assistance
   Outdoor Advertising
   Airspace Leasing
   Encroachment Permits
- Transportation Law
   General Transportation Assistance
   Aeronautics
   Rail
   New Technology
   Transportation Permits
   Maintenance
   Mass Transportation

- Contract Law:
   General Contract Assistance
   Office Engineer Assistance
   Contract Claims Review
   Labor Compliance/Civil Rights/DBE
   Stop Notices
   Contract Litigation/Arbitration
- Environmental Law: General Environmental Assistance Environmental Litigation Hazardous Waste
- Miscellaneous Legal Services
   Law Development
   Business, Transportation and
   Housing Office of the General
   Counsel Work for Others
   California Transportion & Housing

# Investigations Fred Garrison (916) 654-2630

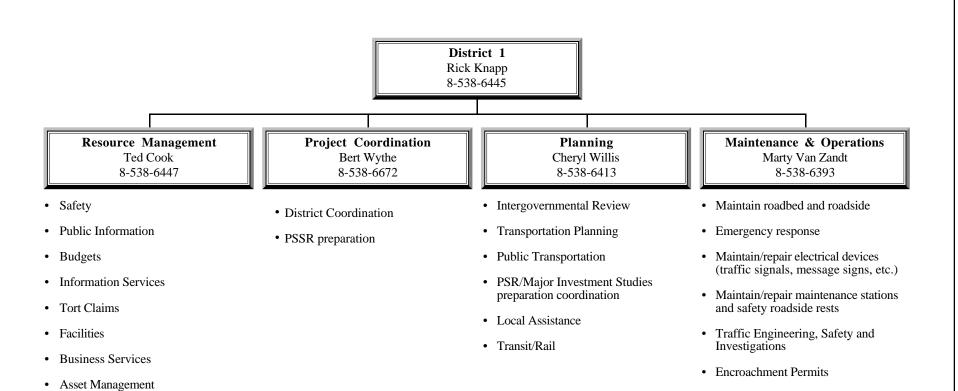
- Coordinate training and equipment needs for tort litigation investigations
- Respond to the public's requests under the Public Records Act (traffic studies, cases, aerial photos, etc.)

## Administration

Martin F. Cromwell (916) 654-2630

- Budget, Personnel, Facilities, Equipment
- Expert Witness Contracts
- · Board of Control Liaison
- Claims Offices
- Law Libraries
- Legal Support

#### District 1 - Eureka



Functional Directory
Office of Program Evaluation & Analysis
10/97

Signal Operations

· District Personnel Liaison

### District 2 - Redding



# Resource Management David Saxby 8-442-3430

### • Safety

- Public Information
- Budgets
- Information Services
- Tort Claims
- Facilities
- Business Services
- · District Personnel Liaison

### **Project Coordination**

Ed Lamkin 8-442-3480

- District Coordination for Project Development
- Minor Program Manager

#### **Planning** Burt Brockett

8-442-3570

- Intergovernmental Review
- · Advance Planning
- Transportation Planning
- Public Transportation
- PSR/Major Investment Studies preparation Coordination
- Local Assistance
- PSSR Preparation

### **Maintenance & Operations**

Russ Wenham 8-442-3545

- · Maintain roadbed and roadside
- Emergency response
- Maintain/repair electrical devices (traffic signals, message signs, etc.)
- Maintain/repair maintenance stations and safety roadside rests
- · Snow Removal
- Traffic Engineering, Safety and Investigations
- Encroachment Permits
- · Signal Operations

### District 3 - Marysville - Northern Region

# **District 3**Irene Itamura 8-457-4233

# Region Program/Project Mgmt.

Stephen E. Kirkpatrick 8-457-4242

- Local Assistance
- Special Funded Projects
- Program Project Support
- Regional Management for North
- Region Capital Outlay Support
- Procurement Services

## Region Design

Dick Melim 8-457-5474

- Design
- Seismic Retrofit
- Engineering Services
- Office Engineer
- Landscape Architecture
- Hydraulics

## Maintenance

Mike Brown 8-457-4318

- · Maintain roadbed and roadside
- Emergency response
- Maintain/repair electrical devices (traffic signals, message signs, etc.)
- Maintain/repair maintenance stations and safety roadside rests
- Snow removal

## Region Construction

Robert Pieplow 8-457-5590

- Construction
- Claims

#### **Resource Management**

Bill Evans 8-457-4234

- · Safety
- Public Information
- Budgets
- Information Services
- Tort Claims
- Facilities
- Business Services
- Asset Management
- · District Personnel Liaison
- · Equal Opportunity

#### Planning

Jody Lonergan 8-457-4277

- Intergovernmental Review
- Advance Transportation
- Advance Planning
- Transportation Planning
- Environmental Engineering
- Environmental Management
- Regional Environmental Planning for North Region
- PSR/Major Investment Studies management

#### Region Right of Way

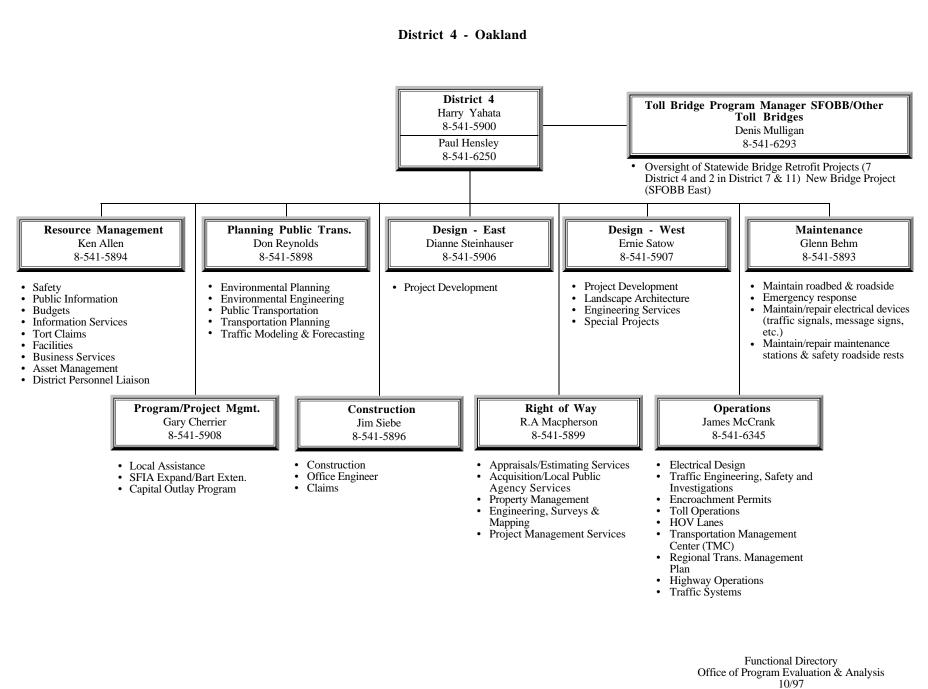
Joe Atteberry 8-457-4412

- Appraisals
- Property Management
- Acquisition
- Utilities
- Right of Way Engineering
- Excess Land
- Surveys

#### **Operations**

Steve Balog 8-454-1665

- Electrical Design
- Traffic Engineering, Safety and Investigations
- Encroachment Permits
- Transportation Permits
- Transportation Management Center



#### District 5 - San Luis Obispo

**District 5** Ken Nelson 8-629-3127

# Resource Management

Jan Reasor 8-629-3188

- Safety
- Public/Legislative Affairs
- Budgets
- Information Services
- Tort Claims
- Facilities
- Business Management
- Asset Management
- · District Personnel Liaison
- Cashier

## Project Coordination

Mike Grantham 8-629-3068

- · Local Assistance
- District Coordination
- PSR/PSSR preparation
- Measures
- Cooperative Agreements\Special Studies

# Planning

Gerald Laumer 8-629-3161

- Intergovernmental Review
- Advance Planning
- Transportation Planning
- Public Transportation
- Major Investment Studies

### **Maintenance & Operations**

Orville Morgan 8-629-3218

- · Maintain roadbed and roadside
- Emergency response
- Maintain/repair electrical devices (traffic signals, message signs, etc.)
- Maintain/repair maintenance stations and safety roadside rests
- Traffic Engineering, Safety and Investigations
- Encroachment Permits
- Signal Operations

#### District 6 - Fresno - Central Region

# **District 6**Bart Bohn 8-422-4057

#### Region Program/Project Mgmt.

J. Mike Leonardo 8-422-4087

- Local Assistance
- Special Funded Projects
- Project Managers
- Program Project Support
- Regional Management for Districts 5, 6, 9 & 10 Capital Outlay Support

#### Region Project Development

Robert Waddington 8-421-6897

- Design
- Seismic Retrofit
- Engineering Services: Surveys
  Right of Way Engineering
  Traffic Design
  Materials Lab
  Office Engineer

#### **Maintenance & Operations**

Mark Der Matoian 8-422-4144

- · Maintain roadbed & roadside
- Emergency response
- Maintain/repair electrical devices (traffic signals, message signs, etc.)
- Maintain/repair maintenance stations & safety roadside rests
- Electrical design
- Traffic Engineering, Safety & Investigations
- Encroachment Permits

### Resource Management

Larry Barnes 8-422-4060

- Safety
- Public Information
- Budgets
- Information Services
- Tort Claims
- Facilities
- Business Services
- Asset Management
- District Personnel Liaison
- Equal Opportunity

### Region Planning

Jay E. Norvell 8-422-4150

- Intergovernmental Review
- Advance Transportation
- Advance Planning
- Transportation Planning
- Environmental Engineering
- Environmental Management
- Regional Environmental Planning for Districts 5, 6, 9 & 10
- PSR/Major Investment Studies Management

### Region Right of Way

Cherie Sivell 8-421-6896

- Appraisals
- Property management
- Acquisition
- Utilities
- Excess Land

### Region Construction

Heigo Orav 8-421-6895

- Construction
- Office Engineer
- Claims

#### District 7 - Los Angeles District 7 Tony Harris 8-647-0362 Bob Sassaman 8-647-0362 Resource Management Planning /Project Mgmt. Design **Operations** Robert Dennis Raja Mitwasi Doug Failing Frank Quon 8-647-0371 8-647-0362 8-647-0362 8-647-0362 • Safety • Design Electrical Design Environmental Planning • Public Information • Environmental Engineering • Landscape Architecture Toll Operations • Budgets Public Transportation • Engineering Services Traffic Engineering, Safety and • Information Services Advance Planning Hydraulics Investigations • Transportation Planning Encroachment Permits • Tort Claims Surveys • Facilities Travel Forecasts IVHS/Systems • Business Services • Intergovernmental Review · Asset Management Project Study Report • District Personnel Liaison Program/Project Mgmt. Construction Maintenance Cindy Quon Peter Chan Mike Miles 8-647-0362 8-647-0362 8-647-0362 • Maintain roadbed and roadside Local Assistance Construction • Office Engineer Special Funded Projects • Emergency response • Program Project Support Claims • Maintain/repair electrical devices Project Management • Right of Way Engineering (traffic signals, message signs, etc.) COS Single Focal • Maintain/repair maintenance stations and safety roadside rests

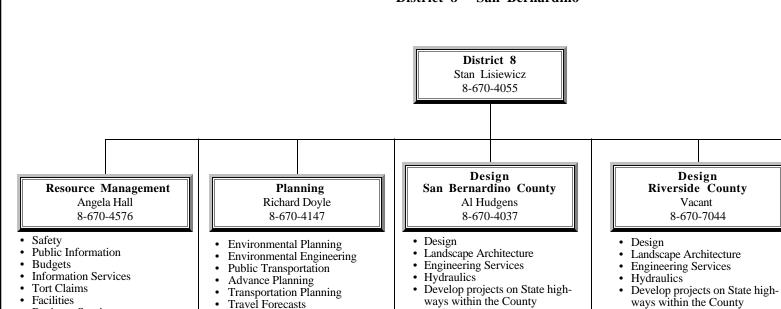
#### District 8 - San Bernardino

• Design of Caltrans' own

projects and oversight of State

highway projects funded and

being developed by others



### Program/Project Mgmt.

Garry Cohoe 8-670-5976

Local Assistance

· Business Services

Asset Management

District Personnel Liaison

- Special Funded Projects
- Program Project Support

## Construction

Nick Davies 8-670-4563

- Construction
- Office Engineer
- Claims

• Intergovernmental Review

## Maintenance

• Design of Caltrans' own

projects and oversight of State

highway projects funded and

being developed by others

Robert Thompson 8-670-6320

- · Maintain roadbed and roadside
- Emergency response
- Maintain/repair electrical devices (traffic signals, message signs, etc.)
- Maintain/repair maintenance stations and safety roadside rests

# Operations

Diana Barich 8-670-5979

- Electrical Design
- Toll Operations
- Traffic Engineering, Safety and Investigations
- Encroachment Permits

### District 9 - Bishop

# **District 9**Arlon Sauls (Interim) 8-627-0602

#### Resource Management Virginia Crom 8-627-0680

#### Safety

- Budgets
- Tort Claims
- · Business Management
- Asset Management
- · District Personnel Liaison
- · Information Services
- Facilities
- Warehouse

# Project Coordination Dave Grah 8-627-0734

- Local Assistance
- District Coordination for Project Development
- · PSSR preparation
- SMARA
- · Minor Projects

# **Planning**Katy Walton 8-627-0691

- Intergovernmental Review
- Advance Planning
- Transportation Planning
- Public Transportation
- PSR/Major Investment Studies preparation coordination
- System Planning

## Maintenance & Operations

David Grah 8-627-0670

- Maintain roadbed and roadside
- Emergency response
- Maintain/repair electrical devices (traffic signals, message signs, etc.)
- Maintain/repair maintenance stations and safety roadside rests
- · Snow removal
- Traffic Engineering, Safety and Investigations
- · Encroachment Permits
- Signal Operations

#### District 10 - Stockton

**District 10**Mark Leja
8-423-7943

# Resource Management Darrell Merritt

Darrell Merritt 8-423-7896

- Safety
- Public Info. Leg. Affairs
- Budgets
- · Information Services
- Tort Claims
- · Facilities
- Business Management
- District Personnel Liaison

### **Project Coordination**

Augie Rosales - 8-423-3870 Matt Bailey - 8-423-7072 Felicia Statkus - 8-423-6026

- District Coordination for Project Development
- Shopp/Minor Candidates List Development & Programming
- External Project Coordination
- Locally funded Project Coordination

#### Planning

Dana Cowell 8-423-7606

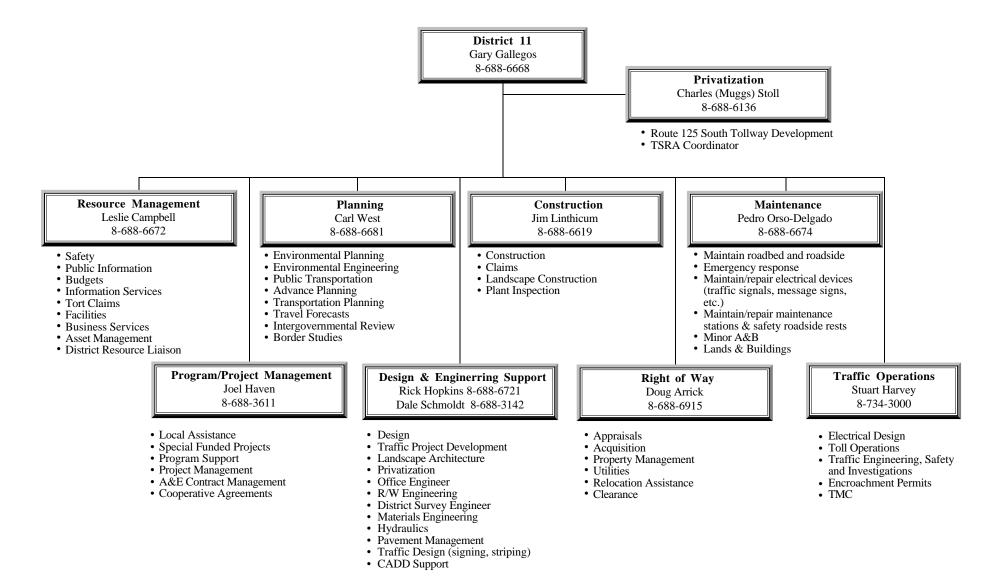
- Intergovernmental Review
- Advance Planning
- Transportation Planning
- Public Transportation
- PSR/Major Investment Studies preparation coordination
- Local Assistance

## **Maintenance & Operations**

Dinah Bortner 8-423-7883

- · Maintain roadbed and roadside
- Emergency response
- Maintain/repair electrical devices (traffic signals, message signs, etc.)
- Maintain/repair maintenance stations and safety roadside rests
- Traffic Engineering, Safety and Investigations
- · Encroachment Permits
- · Signal Operations
- Emergency response

#### District 11 - San Diego



#### District 12 - Santa Ana District 12 J.M. McManus 8-655-2008 Resource Management **Planning** Construction **Maintenance & Operations** Chris Gruzynski Walt Hagen Dale Ratzlaff Joe Hecker 8-655-2012 8-655-2014 8-655-2009 8-655-2659 Safety • Environmental Planning • Maintain roadbed and roadside Construction • Public Information • Public Transportation • Emergency response Office Engineer Budgets Advance Planning • Maintain/repair electrical devices Claims • Information Services (traffic signals, message signs, etc.) • Transportation Planning Surveys Tort Claims Travel Forecasts • Maintain/repair maintenance stations Facilities · Intergovernmental Review and safety roadside rests • Business Services Electrical Design · Asset Management Traffic Engineering, Safety and • District Personnel Liaison Investigations • Encroachment Permits **Program Project Management** Design Southern Right of Way Region Jim Beil Walt Hagen **Brice Paris** 8-655-2010 8-655-2009 8-655-2541 Local Assistance (See next page for details) Design • Special Funded Projects Landscape Architecture Project Managers • Engineering Services • Program Project Support Hydraulics

#### Southern Right of Way Region

Southern Right of Way Region **Brice Paris** (909) 468-5483 or 1500 Real Property Service Mgr 710 Excess Appraisal & District 12 R/W Management **Special Projects Managemet** District 8 R/W Management Wireless Allan Goldstein Linda Wilford Teresa Arias Carol Devorkin 8-655-2451 8-670-4465 8-655-2430 8-647-4222 • Regional Project Delivery • District 8 Project Delivery • Regionwide (D-7,D-8,D12) • District 12 Project Delivery Appraisals Wireless Appraisals • Acquisition • \$10,000 Delivery Team Acquisition Airspace • Unacquired Parcels D-12 • Excess land Appraisals D-7 Utilities Utilities TOM • Relocation Assistance Prg. • Route 710 · Relocation Assistance Prg. Specialty Functions Local Assistance • Propety Management Local Assistance Real Property Service Mgr Regional R/W Project District 7 R/W Management Excess Land & O.D.A Management Theo Walker Greg Morton Lawrence Staley 8-647-3659 8-647-1843 8-647-1901

- Regionwide (D-7,8, & 12)
- Excess land Sales
- Outdoor Advertising
- D-8, D-12 Property Mgmt.

- Regionwide (D-7,8, & 12)
- Condemnation
- R/W Project Mgmt.
- I-5
- Toll Road/Route 20

- D-7 Project Delivery
- Appraisals
- Acquistions
- Utilities
- Relocation Assistance Prog.
- Local Assistance

#### Regional R/W Planning and Management

Pati Smith (909) 468-5484

- Regionwide (D- 7, 8, &12)
- Budgets
- Personnel
- Training
- Project Control